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ORD 5023-67  
23 August 1967

**MEMORANDUM FOR: Chief, Plans & Programs Branch/DD/S&T**  
**SUBJECT : New OPPB Categories, Subcategories and Elements**

1. We feel that the element "Management Support" which is listed under each of the subcategories in RD&E should be removed from the elements and should be combined as a subcategory under RD&E. It is virtually impossible to separate out management support at that fine a level since many of our technical officers support activities in several elements.
2. "Exploratory R&D" should be listed as an element or preferably a subcategory under RD&E. This will reinforce the concept that these funds will be used against any Agency-related activity.
3. We would like to see the subcategory "Other R&D" dropped entirely and replaced with a subcategory called "Program Wide R&D." All of the specific projects which now fall within "Human Factors" and "Security" were indeed program-wide type activities such as Security, Training, Communications, etc. This would also add consistency in that all of the subcategories under RD&E would reflect the Agency categories.
4. The elements "Other" which appear in most of the subcategories should be dropped if at all possible.
5. We have reviewed all of the projects currently planned for ORD to see whether they can be fit into this new OPPB structure. There is no problem with the subcategories except as indicated above. Most of the projects would fit in with a good deal of forcing if it is absolutely essential. The elements which do not appear to have a

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home are as follows:

- a. [redacted]
- b. [redacted]
- c. Agricultural Assessment
- d. Multi-Purpose Collection Systems
- e. Microtechnology
- f. Electromotive Sources
- g. Biotechnology
- h. Advanced Feasibility Studies
- i. [redacted]
- j. [redacted]
- k. Geophysical Technology

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6. It is true that many of these could be lumped into the element "Delivery Systems and Accessories." However, if this is done you will find a tremendous bulge in the budget in that element which will involve most if not all of ORD's divisions. Quite frankly we prefer, with the modifications we suggested, the DD/S&T alternative. Attached is a key sheet which shows how the projects as listed in the original composite DD/S&T breakdown can be paired to the more recent DD/S&T alternative breakdown.

[redacted]  
Deputy Director  
of  
Research and Development

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**Attachments**

- 1. New OPPB Program Structure
- 2. ORD Key Sheet
- 3. DD/S&T Alternative Program Structure
- 4. DD/S&T Consolidated Program Structure

**Distribution:**

O&1 - Adse; 1 - D/ORD; 1 - SA/D/ORD; 1 - B&F/ORD; ① - DD File;  
1 - DD Chrono; 1 - ORD Chrono

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